

# COMMUNITY PLAN TO ADDRESS HOMELESSNESS

June 2022



## Introduction

Through the adoption of the first Community Plan to Address Homelessness (Community Plan) in 2018, the Community Task Force on Homelessness (Task Force), has sought to develop solutions to address the steadily increasing challenges regarding homelessness facing Santa Clarita communities. Over 35 stakeholders from across the Santa Clarita Valley (SCV) have contributed to the implementation and completion of numerous action items through consistent collaborative efforts designed to build ownership of the Community Plan and its priorities, align local resources, and ensure that goals are met. Key action items accomplished include:

- Creation of safe drug disposal and sharps drop-off locations at the Santa Clarita Valley Sheriff's Station and Henry Mayo Newhall Hospital
- Increased mental health service capacity offered through new on-site wellness centers at various school sites across multiple school districts in Santa Clarita
- Execution of six innovation grants, which provided funding for a student affordable housing feasibility study and shared housing pilot program, led by College of the Canyons and Bridge to Home, respectively
- Development and deployment of <u>santaclaritahomelessaction.org</u>, a website dedicated to the efforts of the Task Force, including extensive information on service providers in SCV
- Completion of two comprehensive resource guides for all organizations serving the homeless and at-risk of homelessness populations, which are available for both service providers and community members on the Task Force's website

With the completion of the majority of action items listed in the Community Plan, over the last six months (December 2021 - May 2022), the Task Force has completed a thorough three-year review and held two brainstorming sessions for the development of a new Community Plan based on the current needs of Santa Clarita communities. The new two-year Community Plan builds on the existing efforts to prevent and combat homelessness, and serves as the next phase in the Task Force's attempt to mitigate the occurrence of homelessness. Like the 2018 plan, the new Community Plan identifies key action items that will be facilitated by four subcommittees: 1) Advocacy and Coordination of Resources, 2) Prevention, 3) Direct Services, and 4) Housing.

# City and Plan Information

Name of City/Jurisdiction: Santa Clarita/Santa Clarita Valley Period of Time Covered by Plan: July 2022 - July 2024 Date of Plan Adoption: July 2022

# Challenges

### Housing Cost Burden

Per data collected in the City's Consolidated Plan for Fiscal Years 2019-2023, approximately 44 percent of Santa Clarita households had a housing cost burden – those that spent more than 30 percent of their gross household income on housing. Citywide, severe cost burden impacted 20 percent of the households – those that spent more than 50 percent of gross household income on housing. As the housing affordability crisis hits those households on the lower end of the income spectrum the hardest, unaffordable housing options could potentially push households into homelessness.

The lack of low-income and Permanent Supportive Housing services create high barriers for those individuals attempting to move into permanent housing solutions. The Regional Housing Needs Allocation (RHNA), which is approved by the California Department of Housing and Community Development (HCD), establishes zoning requirements for cities to accommodate zoning where housing units can be built. The City's total Regional Housing Needs Allocation (RHNA) share for the 2013-2021 cycle is as follows:

- 10,981 units
  - 2,645 units for extremely low-income housing (0-30 percent of Area Median Income (AMI))
  - > 1,678 units for low-income housing (31-50 percent AMI)
  - > 1,532 units for moderate-income housing (51 80 percent AMI)
  - > 5,126 units for above-moderate income housing (81 percent 120 percent AMI)

Per the Housing Element's Annual Progress Report through 2020, the following permitted units have been issued by affordability:

- □ 4,265 units
  - 13 units for extremely low-income housing
  - 141 units for lowincome housing
  - 172 units for moderate-income housing
  - 3,939 units for abovemoderate income housing



As the responsibility lies with private developers and institutions for building housing units, and not with cities, it has been difficult for cities to comply with their RHNA obligations.

### Funding Streams

Many key stakeholders acknowledge the limited resources cities receive to address the needs of those experiencing homelessness. From the adoption of Measure H in 2017 to support the County's Homeless Initiative (HI) strategies to prevent and combat homelessness, many cities have not received a substantial return back into their communities. The funding gap that exists causes cities, including Santa Clarita, to compete for additional Measure H dollars to realize many homeless-related goals.

Apart from Measure H, many stakeholders have also inquired as to the challenge that relates to applying for the right forms of funding. As multiple funding streams prevail through an intricate network of federal, state, county, and city funds, the trouble lies with awareness and availability of those funds as well as with which funds stakeholders should apply for.

#### TABLE 1: FUNDS SPENT ON HOMELESS-RELATED SERVICES (SCV)

\*Since 2017, the City has contributed approximately \$26,500,000 in Measure H dollars.

Source Agency	Use of Funds	Total Amount
City of Santa Clarita	<ul> <li>Family Promise (land donated)</li> <li>Bridge to Home (land donated) and one-time contribution</li> </ul>	\$5,400,000
HUD	• 49 public service grants provided	\$1,114,617
Office of Kathryn Barger – Los Angeles County/Homeless Initiative	<ul> <li>Innovation Fund Grants</li> <li>Bridge to Home funding</li> <li>Homelessness coordination services</li> <li>Transitional housing facility development and construction- related costs</li> </ul>	\$5,728,493
Total		\$12,243,110

*Figures listed above represent funding for the Fiscal Years 2017 - 2022. Figures are estimated and do not include the efforts and funds expended by local service providers within the SCV.* 

### Homeless Count Data

In January 2020, 168 persons were identified as homeless in the SCV at the annual Point-In-Time (PIT) Count conducted by The Los Angeles Homeless Services Authority (LAHSA). Of the 168 persons identified, 61 percent were accounted for as unsheltered and the remaining 39 percent as sheltered. 61% *Unsheltered* 

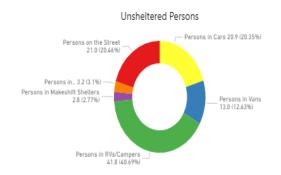
39% *Sheltered* 

#### FIGURE 1: SCV PIT COUNTS 2016-2020 (SOURCE: LAHSA)



#### Total Point-In-Time Homeless Population (2016 thru 2020)

Although the SCV has experienced modest overall progress of a 35 percent drop in homelessness from 2019, the results discount the SCV's efforts in establishing a more accurate count that addresses our "hidden" homeless populations.



For example, in 2019, the Newhall School District, alone, recorded 148 students experiencing homelessness, with an increase in those seeking resources. These individuals typically locate temporary solutions by staying with family members or friends, living in insecure accommodation, and/or sleeping in their cars.

For the 2020 PIT Count, the SCV saw a staggering number, in particular, for those individuals who were

found to be living in their vehicles. Of the 61 percent identified as unsheltered, approximately 74 percent, or 78 persons, were reported living in RV's/campers, vans, and cars.

\*Figures for the 2022 PIT Count were unavailable during the development of this plan.

# SUBCOMMITTEES AND THEIR GOALS

### 1. Advocacy and Coordination of Resources

**Purpose:** The goal of the Advocacy and Coordination of Resources subcommittee is to establish joint efforts in the areas of legislative advocacy and resource coordination. Goals include understanding local, county, state, and federal legislation regarding homelessness; establishing partnership opportunities to support funding and grant efforts for homeless-related services; conducting outreach efforts; continuing the management of the Task Force website; and educating the Task Force on relevant metrics (e.g. PIT Homeless Count data) to raise awareness on the plight of homelessness.

### Goals include:

- Provide legislative and funding updates;
- Increase cross-organizational collaboration;
- > Promote outreach and publishing media to raise awareness on homelessness;
- > Instill continued communication through the management of the Task Force website.

### Stakeholders:

- 1. City of Santa Clarita, Marsha McLean, Chair
- 2. Assemblywoman Suzette Valladares
- 3. Congressman Mike Garcia's Office
- 4. Office of Kathryn Barger, 5<sup>th</sup> District Supervisor County of Los Angeles
- 5. Santa Clarita Valley Chamber of Commerce
- 6. Santa Clarita Valley Sheriff's Station
- 7. Senator Scott Wilk, 21<sup>st</sup> District

### Goals

• **Provide legislative and funding updates.** The creation of an Advocacy and Coordination of Resources subcommittee would help raise awareness on pertinent information regarding legislation and funding/grant opportunities related to homelessness that exist at the city, county, state, and federal levels. Through effective litigation, research and analysis, and coordination, organizations would receive adequate information regarding resources available for homeless-related services, thereby reducing information asymmetry among stakeholders.

SMART GOAL 1	Accomplished By:
	<ol> <li>Review and discuss new and pending local, county, state, and federal legislation and potential grant funding sources, quarterly, related to homelessness policy and services, including, but not limited to:         <ul> <li>Mental health/substance use</li> <li>Permanent housing creation</li> <li>Food security/nutrition programs</li> <li>Housing policy</li> </ul> </li> </ol>
Provide updates on legislation, policies, and grant funding regarding homeless- related issues.	<ol> <li>Develop a master grant/funding source list that includes NOFA's for organizations to apply to.</li> </ol>
	<ol> <li>Complete letters of support/opposition to constituents on policies related to homelessness, as needed.</li> </ol>
	<ol> <li>Attend candidate forums or town hall meetings held by legislators to raise awareness on homelessness, as needed.</li> </ol>
	<ol> <li>Take proactive steps to develop effective relationships with legislators who would potentially support funding efforts for homeless-related services, as needed.</li> </ol>

• Increase cross-organizational collaboration. Many key stakeholders identified crosscollaboration as an important means of understanding each member's role within the Task Force. As multiple stakeholders provide similar services, it remains unclear as to which organization is in charge of what part of the system. The absence of a cross-agency process results in fragmented decision making, a misalignment of goals, and competition among stakeholders for similar resources and funding streams.

SMART GOAL 2	Accomplished By:
	1. Conduct inter-agency visits, as feasible.
Increase the rate at which more than <u>75</u> % of the Task Force remains active and communicates directly with each other.	<ol> <li>Create and manage an ongoing spreadsheet to update on a quarterly basis for tasks and assignments; meeting deadlines; setting timelines for events; etc., to keep each subcommittee accountable.</li> </ol>

• Promote outreach efforts & production of media. The Task Force should develop community education, engagement, and resources around homelessness to members of the public including, but not limited to, property owners, tenants, business owners, and individuals experiencing homelessness. The creation of educational materials would enhance the visibility of homelessness by which community members may put forth ideas on how to address the issue. In order to humanize the occurrence of homelessness facing our communities, materials should be drafted to inform the public on first-hand experiences homeless individuals face.

SMART GOAL 3	Accomplished By:
	<ol> <li>Draft a 'State of the Homeless Report' which includes pertinent data regarding our sheltered vs. unsheltered populations (e.g. allocation of veterans, youth, families, etc.)</li> </ol>
Establish a community outreach team to produce resources of support to educate community members.	2. Coordinate with homeless individuals by conducting outreach via in-person contact (e.g. joint inspections with City Code Enforcement or LA County Sheriff's Department, and others), as feasible.

• Instill communication through management of website. Many of the developments in homelessrelated services are communicated through the Task Force website. Steps should be taken to ensure that all information provided is accurate and updated to assist our homeless population in locating adequate resources for their needs.

SMART GOAL 4	Accomplished By:
Assist in the management of the Task Force website.	<ol> <li>Review Task Force website/Resources Guides at least once per quarter, and make the necessary changes to maintain accurate and up-to-date information.</li> </ol>
website.	<ol> <li>Create separate subcommittee content/webpages through the main Task Force website.</li> </ol>

### 2. Prevention

**Purpose:** The Prevention subcommittee is designed to connect at-risk of homelessness individuals and families with the appropriate community-based resources to assist them with receiving basic needs such as food, clothing, and housing; mental health services; substance use disorder services; domestic violence services; and youth and family services.

### Goals include:

- > Establish the framework for a By Name Registry;
- > Promote local programs that provide workforce and life skills training;
- > Increase food security and sustainability.

### Stakeholders:

- 1. Church of Jesus Christ of Latter-day Saints, Scott Stratton, Chair
- 2. Bethlehem SCV
- 3. Goodwill / America's Job Center of California (AJCC)
- 4. Northeast Valley Health Corp
- 5. Real Life Church
- 6. Rotary Club
- 7. Salvation Army
- 8. Santa Clarita Valley Mental Health Center

### Goals

• Establish the framework for a By Name Registry. To align with the Plan's goals, the Task Force should take steps to develop a centralized information tracking system that documents the number of unhoused persons, the specific needs of those persons, and records the local efforts made to match the homeless or at-risk of homelessness individual/family to services needed. If access were to be obtained at the local level, through the Homeless Management Information System (HMIS) platform, the Task Force would be able to streamline and consolidate many of the services that certain stakeholders provide, thereby eliminating duplication of efforts.

SMART GOAL 1	Accomplished By:
` Establish the framework for a By Name Registry to track and verify homeless data.	<ol> <li>Identify a lead organization that is eligible for HMIS access to act as the point of contact for referrals to other organizations and take LAHSA- sponsored HMIS training.</li> </ol>
5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5	<ol> <li>Identify key organizations that should be involved in the By Name Registry, and establish the programmatic framework for implementation.</li> </ol>

• Promote local programs that provide life skills and workforce training. The SCV economy is expected to generate approximately 4,300 jobs in 2022, with full recovery expected to be reached by 2023. Steps should be taken to determine how individuals within our atrisk/homeless communities can reenter the workforce and apply for positions that are suitable for their needs. A variety of evidence-based and promising approaches have emerged to assist transitions into employment for different homeless subpopulations, including Transitional Jobs (TJ), Individualized Placement Support (IPS), Alternative Staffing (AS), and Customized Employment (CE).

SMART GOAL 2	Accomplished By:
Facilitate the hiring of homeless individuals through workforce and life skills training.	<ol> <li>Identify partnerships with American Job Centers of California (AJCC) representatives to offer life skills and workforce trainings, and implement a training schedule.</li> </ol>

2. Coordinate with the City's Economic Development Department, SCVEDC, and/or local businesses to conduct job-market analyses for at-risk/homeless populations to potentially find work.
<ol> <li>Coordinate with LA County's WDACS workforce/employment programs through which at- risk/homeless individuals within the SCV can apply for.</li> </ol>

Increase food security and sustainability. The USDA defines food insecurity as a lack of consistent access to enough food for an active and healthy lifestyle. Per data collected from the Los Angeles Department of Public Health, approximately 18 percent of households in the SCV face food insecurity due to incomes falling below 300 percent of the federal poverty level. Availability of programs such as CalFresh to low-income residents, of which 51 percent of SCV residents have participated in, provides financial assistance for low-income SCV residents to purchase basic necessities such as food.

SMART GOAL 3	Accomplished By:
Establish local programs to assist in maintaining food security options in the SCV for at- risk/homeless populations.	<ol> <li>Coordinate with the City's public libraries and Community Gardens of Santa Clarita to support at- risk/homeless individuals with food access/literacy programs.</li> </ol>
	2. Explore partnerships with farmers and/or vendors at any of the three SCV farmer's markets to allocate or donate a portion of goods to our at- risk/homeless population.

### 3. Direct Services

**Purpose:** The Direct Services subcommittee is designed to support community members who are at-risk or are experiencing homelessness through the coordination and partnership with direct service providers. Members of the subcommittee assist with the identification of resources such as mental health and substance use disorder services to streamline service delivery for at-risk or homeless individuals, and divert them to service providers who can more appropriately address their needs.

### Goals include:

- > Increase the capacity for mental health services;
- > Increase the capacity for substance use disorder services.

### Stakeholders:

- 1. Samuel Dixon Family Health Center, Philip Solomon, Chair
- 2. Action Family Counseling
- 3. California Institute of the Arts
- 4. Child & Family Center
- 5. College of the Canyons
- 6. Newhall School District
- 7. Saugus Union School District
- 8. Sulphur Springs Union School District
- 9. William S. Union High School District

### Goals

• Increase capacity for mental health services. The SCV is in dire need of mental health resources along with other serious medical health services to address the needs of individuals who are atrisk or are experiencing homelessness. As the Los Angeles Department of Mental Health (DMH) controls services such as Severe Mental Illness and/or persons with Substance Use Disorder, stakeholders have a difficult time coordinating resources for individuals in need of those services in the SCV.

SMART GOAL 1	Accomplished By:
	<ol> <li>Identify and determine whether Task Force members can enroll in mental health training.</li> </ol>
Identify mental health services for those individuals who are at-risk or	2. Conduct a Citywide survey on our at- risk/homeless population to determine a baseline for who needs access to mental health services, permanent housing, job skills, etc.
experiencing homelessness.	<ol> <li>Identify additional in-patient beds dedicated to Santa Clarita residents.</li> </ol>
	<ol> <li>Determine whether there are specific programs that address the mental health needs of Transitional Age Youth (TAY), and explore partnerships with organizations that offer such services (schools, clinics, etc.)</li> </ol>

• Increase capacity for substance use disorder services. According to data provided by the Los Angeles Department of Public Health (DPH), per 100,000 individuals, 7.5 persons in the SCV died from unintentional drug overdose for the years 2012-2016. That number has steadily increased to 29 drug-related deaths reported in 2021. The increase is a cause for concern among our at-risk/homeless population who may not have the adequate resources of support to abstain from substance abuse.

SMART GOAL 2	Accomplished By:
Identify substance use disorder services for those individuals who are at-risk or experiencing homelessness.	<ol> <li>Determine whether DPH substance use disorder training can be provided to Task Force stakeholders.</li> </ol>
	2. Establish better partnerships with organizations located in the SCV that provide local mental health and substance prevention services made available to our at-risk/homeless population.
	<ol> <li>Examine the feasibility of establishing an inpatient treatment program and determining what organization would co-sponsor the program.</li> </ol>

### 4. Housing

**Purpose:** The Housing subcommittee is comprised of members with experience in, and knowledge about, developing and financing affordable housing; the housing market in the SCV; and economic development. The purpose of this subcommittee is to identify relevant solutions relating to affordable housing for the SCV's at-risk/homeless population, and provide recommendations to the Task Force on whether to increase the supply of affordable housing; on strategies to support rental, supportive, and transitional housing; and on funding initiatives to support housing-related services.

#### Goals include:

- > Evaluate opportunities for a centralized services location;
- Increase access to permanent supportive housing (PSH) options;
- Establish the Shared Housing Program.

#### Stakeholders:

- 1. Lighthouse Church, Renee Roque, Chair
- 2. Bridge to Home
- 3. Family Promise
- 4. Los Angeles Homeless Services Authority (LAHSA)
- 5. Santa Clarita Valley Senior Center
- 6. Single Mother's Outreach
- 7. Valencia United Methodist Church

### Goals

• Evaluate opportunities for a centralized services location. A single supportive living environment may be key to having our unhoused population move off the streets. Incorporating a wraparound service model by providing services such as housing, mental health services, workforce training, and case management, all under one roof, would ensure an efficient and structured system responsible for improving the lives of our at-risk/homeless communities.

SMART GOAL 1	Accomplished By:
	<ol> <li>Identify vacant sites available to repurpose as a central homeless services location.</li> </ol>
Identify a centralized location to house all homeless-related services.	<ol> <li>Foster relationships with developers or private equity firms that may be interested in financing the repurpose of a building.</li> </ol>
	<ol> <li>Identify a legal firm that could provide services in-kind to execute legal contracts/agreements.</li> </ol>

Increase access to permanent supportive housing (PSH) options. As discussed in a previous section of the Plan, the issues associated with steep housing prices within the SCV could potentially cause individuals and families on the lower-income scale to fall into homelessness. If given access to PSH options, the rate at which individuals become unhoused could drop to a subsistent level. Chronically homeless persons, in particular, who have experienced homelessness for at least a year while struggling with a disabling condition are most in need of PSH. Although the SCV does not directly offer any permanent supportive housing options, several studies find that PSH is effective for those highest risk chronically homeless persons.

SMART GOAL 2	Accomplished By:
Identify permanent supportive housing solutions to mitigate the effects of our visibly homeless population.	<ol> <li>Determine whether there are incentives/programs through LA County (e.g. People Assisting the Homeless (PATH) and Homeless Incentive Program (HIP)) available for SCV landlords/residents.</li> </ol>
	<ol> <li>Identify partnerships with housing providers to review federal, state, and county policies and provide aid with supportive housing.</li> </ol>

• Establish the Shared Housing Program. According to the Department of Housing and Urban Development (HUD), home sharing programs provide services that help match an individual who has an extra room or separate unit available with a seeker who is looking for a place to live. Since 2018, the Task Force has been concerned with creating a shared housing model to add to the stock of attainable, sustainable housing.

SMART GOAL 3	Accomplished By:
	<ol> <li>Finalize an online database and website for the Shared Housing project.</li> </ol>
mplement the Shared Housing Program	2. Establish one administrator at each partnering agency to assist home seekers in submitting their Shared Housing program application.
to increase sustainable housing stock in the SCV.	3. Implement a marketing program through social media campaigns, press releases, local news articles, etc. to raise awareness on shared housing in the SCV.
	<ol> <li>Create a Steering Committee responsible for overseeing the program.</li> </ol>

#### Community Task Force on Homelessness Stakeholders

- 1. Action Family Counseling Website: actiondrugrehab.com
- 2. Assemblywoman Suzette Valladares Website: ad38.asmrc.org
- 3. Bethlehem SCV Website: bethlehemscv.com
- 4. Bridge to Home Website: btohome.org
- 5. California Institute of the Arts Website: calarts.edu
- Child & Family Center Website: childfamilycenter.org
- 7. Church of Jesus Christ of Latter-Day Saints Website: local.churchofjesuschrist.org
- 8. City of Santa Clarita Website: santa-clarita.com
- 9. College of the Canyons Website: canyons.edu
- 10. Congressman Mike Garcia's Office Website: mikegarcia.house.edu
- 11. Family Promise Website: familypromisescv.org
- 12. Goodwill / AJCC Website: goodwillsocal.org Website: ajcc.lacounty.gov
- 13. LAHSA Website: lahsa.org
- 14. Lighthouse Church
- Newhall School District Website: newhallschooldistrict.com
- Northeast Valley Health Corp Website: nevhc.org

- Office of Kathryn Barger, 5<sup>th</sup> District Supervisor, County of Los Angeles Website: kathrynbarger.lacounty.gov
- 18. Real Life Church Website: reallifechurch.org
- 19. Rotary Club Website: scvrotary.com
- 20. Salvation Army Website: santaclaritasalvationarmy.org
- 21. Samuel Dixon Family Health Center Website: sdfhc.org
- 22. Santa Clarita Valley Chamber of Commerce Website: scvchamber.com
- 23. Santa Clarita Valley Mental Health Center Website: dmh.lacounty.gov
- 24. Santa Clarita Valley Senior Center Website: myscvcoa.org
- 25. Santa Clarita Valley Sheriff's Station Website: lasd.org
- 26. Saugus Union School District Website: saugusud.org
- 27. Senator Scott Wilk, 21<sup>st</sup> District Website: wilk.cssrc.us
- 28. Single Mother's Outreach Website: singlemothersoutreach.org
- 29. Sulphur Springs Union School District Website: sssd.k12.ca.us
- Valencia United Methodist Church Website: umcv.org
- 31. William S. Hart School District Website: hartdistrict.org

## Appendix A

### Los Angeles County Strategies to Combat Homelessness

#### E. CREATE A COORDINATED SYSTEM

- Advocate with Relevant Federal E1 and State Agencies to Streamline Applicable Administrative Processes for SSI and Veterans Benefits
- Drug Medi-Cal Organized Delivery E2 System for Substance Use Disorder Treatment Services
- E3 Creating Partnerships for Effective Access and Utilization of ACA Services by Persons Experiencing Homelessness
- E4 First Responders Training

Pursuing SSI

B1

B2

#### Decriminalization Policy E6 Countywide Outreach System

- E7 Strengthen the Coordinated Entry System
- **E8** Enhance the Emergency Shelter System
- E9 Discharge Data Tracking System
- E10 Regional Coordination of Los Angeles County Housing Authorities
- E11 County Specialist Support Team

#### A. PREVENT HOMELESSNESS **B. SUBSIDIZE HOUSING**

**E5** 

- A1 Homeless Prevention Program for Families
- A2 **Discharge Planning Guidelines**
- A3 Housing Authority Family Reunification Program
- Discharges From Foster Care and A4 Juvenile Probation

#### D. PROVIDE CASE MANAGEMENT AND SERVICES

- Model Employment Retention D1 Support Program
- D2 Expand Jail In Reach
- D3 Supportive Services Standards for Subsidized Housing
- D4 Regional Integrated Re-entry Networks - Homeless Focus
- D5 Support for Homeless Case Managers
- D6 Criminal Record Clearing Project

#### E12 Enhanced Data Sharing and Tracking

- E13 Coordination of Funding for Supportive Housing
- E14 Enhanced Services for Transition Age Youth
- E15 Homeless Voter Registration and Access to Vital Records
- E16 Affordable Care Act Opportunities
- Regional Homelessness Advisory E17 Council and Implementation Coordination

#### C. INCREASE INCOME

- Enhance the CalWORKs C1 Subsidized Employment Program for Homeless Families
- C2 Increase Employment for Homeless Adults by Supporting Social Enterprise
- C3 Expand Targeted Recruitment and Hiring Process to Homeless/Recently Homeless People to Increase Access to County Jobs
- C4 Establish a Countywide SSI Advocacy Program for People Experiencing Homeless or At Risk of Homelessness
- Establish a Countywide C5 Veterans Benefits Advocacy Program for Veterans Experiencing Homelessness or At Risk of Homelessness
- **C6** Targeted SSI Advocacy for Inmates

F. INCREASE AFFORDABLE/HOMELESS HOUSING						
F1	Promote Regional SB 2 Compliance and Implementation	F3	Support Inclusionary Zoning for Affordable Housing Rental Units	F5	Incentive Zoning/Value Capture Strategies	
F2	Linkage Fee Nexus Study	F4	Development of Second Dwelling Units Pilot Program	F6	Using Public Land for Homeless Housing	

priorities.lacounty.gov/homeless

1

Reimbursement to additional County Departments and LAHSA

Provide Subsidized Housing to

Homeless Disabled Individuals

Expand Interim Assistance

- **B**3 Partner with Cities to Expand Rapid Re-Housing
- Facilitate Utilization of Federal **B4** Housing Subsidies
- B5 Expand General Relief Housing Subsidies
- **B6** Family Reunification Housing Subsidy
- Interim/Bridge Housing for **B7** those Exiting Institutions
- **B8** Housing Choice Vouchers for Permanent Supportive Housing